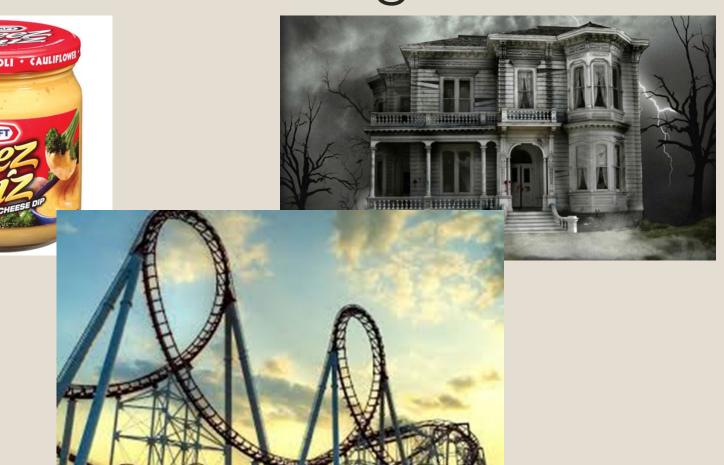


# IT ALL BEGINS WITH A DECISION Part I

# How is decision making like the following?:



# The number of decisions individuals make each day

35,000

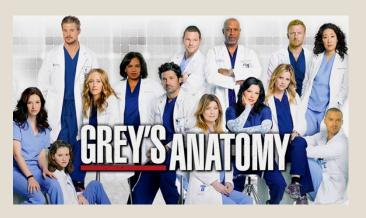
### In the course of our lives we decide

- What time to go to bed
- What to eat
- What to wear
- Where to live
- What to major in
- What our job/work/profession will be
- To respond to text messages
- What to stream on Netflix
- When or if to work out
- To marry or not
- To have children or not
- And on and on and on...

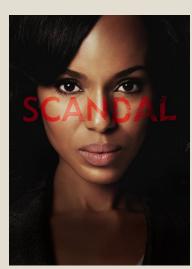


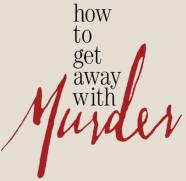
# Shonda Rhimes











### "You never say yes to anything."

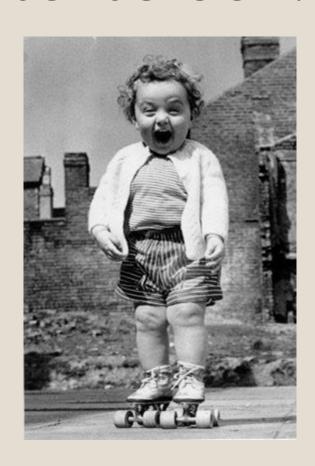
Delorse Rhimes

# Shonda's 'Year of Yes'

- Commencement Address at her alma mater, Dartmouth College
- Appeared on Jimmy Kimmel Live
- Playing with her children regardless of how busy she was
- Attended the Kennedy Center Honors gala at the invitation of President and Mrs.
  Obama
- Lost over 100 pounds
- Acted on "The Mindy Show"
- Remaining single

If my best friend offered you an all expense paid trip to Hawaii over the President's Day holiday, I would respond...

# Oh, heck yeah! Where's my sunscreen!



Umm, I don't know...

Where'd you get the money?

I don't have the right clothes to wear.



I was planning on studying all weekend.

Where will we stay?

Who else is going?



# Types of yeses

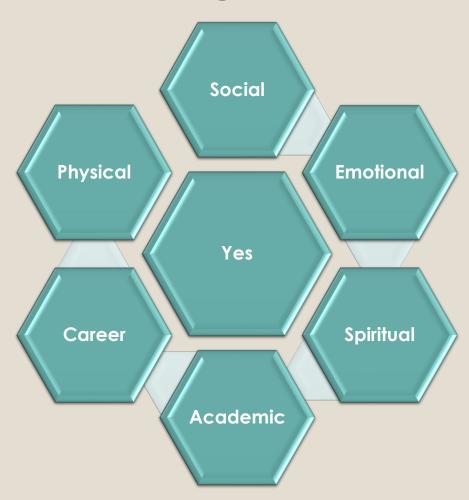
#### Public

- Acknowledged by a broad audience
- A project, plan, idea cannot progress without your yes
- Commitment to someone or something other than yourself
- Broad accountability

#### Private

- Personal
- Is known only to you unless you choose to make it public
- Success or failure known only to you
- Commitment only to yourself
- Accountability only to yourself

# Mapping your yes



# Explore/Exploit technique

Explore Exploit

- Innovation
- Creativity
- Risk
- Unknown
- Growth

- Established
- Structure
- Outcomes mostly known
- Calculated risk
- Little growth

# Things to consider

- Priorities
- Risk (real or imagined)
- What do I gain by saying yes to the decision?
- Have I had a similar experience or will this be a new experience?
- What is the worst that can happen?
- Goals
- Values
- Constraints
- Resources



## Leaders...

- Will often have competing choices to decide from
- Will often have to wait for a delayed outcome
- Will often make decisions that aren't popular OR,
- Will be popular with one group/person but not another
- Will struggle with making decisions (may include crying)
- Will eventually have to be at peace with their yes decisions

# Final thought

"Saying yes . . . saying yes is courage. Saying yes is the sun. Saying yes is life."

Shonda Rhimes



### Sources

- Dr. Joel Hoomas. "35,000 Decisions: The Great Choices of Strategic Leaders." Leading Edge Journal, March 20, 2015.
- Eva M. Krockkow, Ph.D.: "How Many Decisions Do We Make Each Day." Psychology Today, September 27, 2018.
- Shonda Rhimes. <u>Year of Yes: How to Dance it Out, Stand in the Sun and Be Your Own Person</u>. Simon and Schuster Paperbacks, 2015.
- Researchers at Cornell found that people make an average of 226.7 decisions a day about food alone. Wansink, Brian and Jeffrey Sobal (2007), "Mindless Eating: The 200 Daily Food Decisions We Overlook," Environment and Behavior 39:1, 106-123.
- Explore/Exploit theory courtesy of Tom Griffiths, Cognitive Scientist. TEDxSydney, June 2017